

# **Investor Overview**

Verra Mobility Q3 2022 Investor Presentation For the Quarter Ended September 30, 2022

# **Forward-looking Statements**

This presentation includes "forward-looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1995. Forward-looking statements may be identified by the use of words such as "forecast," "intend," "seek," "target," "anticipate," "believe," "expect," "estimate," "plan," "outlook," and "project" and other similar expressions that predict or indicate future events or trends or that are not statements of historical matters. Such forward-looking statements include projected financial information.

Such forward-looking statements with respect to revenues, earnings, performance, strategies, prospects and other aspects of the business of Verra Mobility Corporation and its subsidiaries (collectively, "Verra Mobility" or the "Company") are based on current expectations and judgements of the Company as of the date of this release. The Company disclaims any intent or obligation to update forward-looking statements hereafter. Forward-looking statements involve risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such forward-looking statements, including but not limited to (1) the impacts on our operations and business resulting from our delayed 2021 Form 10-K filing (2) the disruption to our business and results of operations as a result of the COVID-19 pandemic; (3) the impact of the COVID-19 pandemic on our revenues from key customers in the rental car industry and from photo enforcement programs; (4) customer concentration in our Commercial Services and Government Solutions segments; (5) decreases in the prevalence of automated photo enforcement programs; (6) risks and uncertainties related to our government contracts, including but not limited to administrative hurdles, legislative changes, termination rights, audits and investigations; (7) decreased interest in outsourcing from our customers; (8) our ability to properly perform under our contracts and otherwise satisfy our customers; (9) our ability to compete in a highly competitive and rapidly evolving market; (10) our ability to keep up with technological developments and changing customer preferences; (11) the success of our new products and changes to existing products and service; (12) our ability to successfully integrate our recent or future acquisitions; (13) failures in or breaches of our networks or systems, including as a result of cyber-attacks; and (14) other risks and outer factors are further described under "Risk Factors," "Management's Discussion and Analysis of Financial Conditio

You are cautioned not to place undue reliance upon any forward-looking statements, including the projections, which speak only as of the date made. Verra Mobility does not undertake any commitment to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

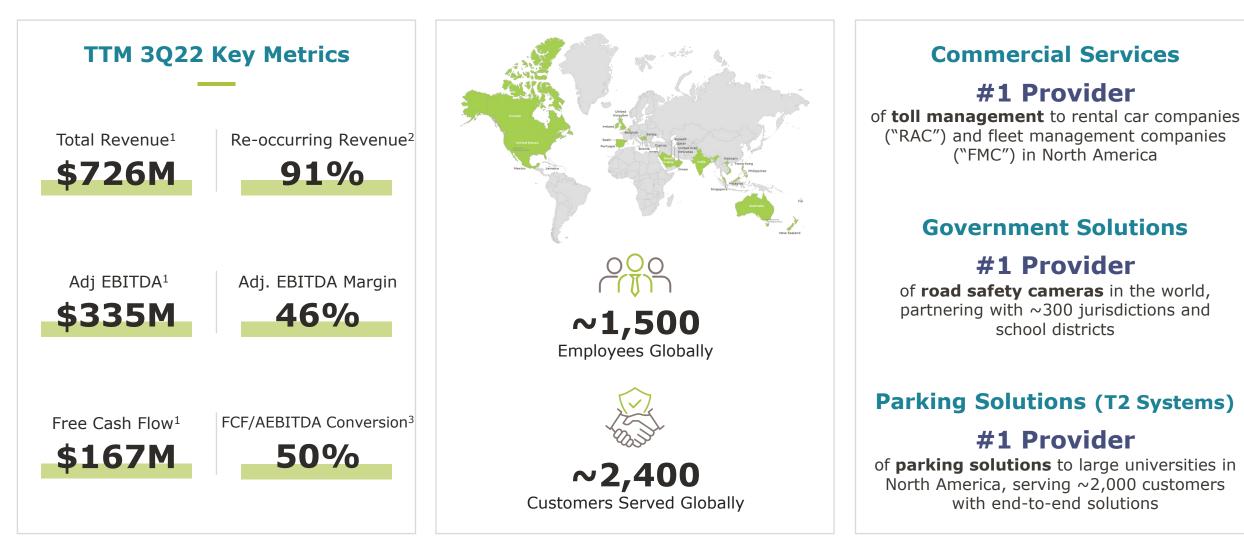
#### **Use of Non-GAAP Financial Measures**

This presentation includes non-GAAP financial measures, including earnings before interest, taxes, depreciation and amortization ("EBITDA"), Free Cash Flow and Free Cash Flow Conversion. Free Cash Flow is defined as cash flows from operating activities minus capital expenditures, and Free Cash Flow Conversion is defined as Free Cash Flow divided by Adjusted EBITDA. These non-GAAP financial measures may be determined or calculated differently by other companies. As a result, they may not be comparable to similarly titled performance measures presented by other companies. Reconciliations of these non-GAAP measurements to the most directly comparable GAAP financial measurements have been provided elsewhere in this presentation.

Verra Mobility uses these non-GAAP financial metrics to measure its performance from period to period both at the consolidated level as well as within its operating segments, to evaluate and fund incentive compensation programs and to compare its results to those of its competitors. In addition, the Company also believes that these non-GAAP measures provide useful information to investors regarding financial and business trends related to the Company's results of operations and that when non-GAAP financial information is viewed with GAAP financial information, investors are provided with a more meaningful understanding of the Company's ongoing operating performance. These non-GAAP measures have certain limitations as analytical tools and should not be used as substitutes for net income, cash flows from operations, earnings per share or other consolidated income or cash flow data prepared in accordance with GAAP.



# **Verra Mobility At-a-Glance**



## Market-leading financial profile across a range of attractive markets



<sup>1</sup> Based on historical financials <sup>2</sup> Based on company analysis

<sup>3</sup> Represents Free Cash Flow divided by Adj. EBITDA for TTM 3Q22

# **Positioned for Continued Growth & Profitability**

	Comn	al Ser <sup>3%1</sup> )	vices	Gov	ernmen/ (~46	t Solutio 5%1)	ons	Parking Solutions (~11% <sup>1</sup> )				
Business Segment				violation cial fleets		try leader in lent for citie			Leading technology provider of end-to-end parking management solutions in North America			
L/T Core Revenue Growth		HS	SD		MSD				HSD			
Historical Key Financials	Srvc Revenue 2018-3Q22 <b>10%</b>			TM Adj. TDA Margin <b>64%</b>	2018-30	enue CAGR Q22 TTM	TTM EBITDA <b>35</b>	Margin		Cumulative Revenue post-closing <sup>2</sup> po \$66M		
Core	Toll Services		ation essing	Title & Registration	Speed Safety	Transit Bus Lane Enforce	School Bus Stop- Arm Safety	Red-Light Safety	SaaS	Services	20% Hardware	
Products and Solutions						00	STOP			a <mark>00</mark> 0		

# High quality businesses with market leadership positions & differentiated solutions



# Large, Growing and Attractive Markets

		GE S			4000		
	Connec	cted Fleet Sol	utions		<b>Urban Mobility</b>		
Key End Markets	ŧ.	<u><u></u> <u><u></u> <u></u> <u></u> <u></u> <u></u> <u></u> <u></u> <u></u> <u></u> <u></u> <u></u> <u></u></u></u>		Correction of the second se			
	Fleet Administration	Telematics	Vehicle Payments	Traffic Management	Parking & Curbside Management	Road Usage Charging	
Verra Mobility Value Proposition	increasing efficio registration)	solutions for fleets ency of processes (e and optimizing asse .g., location tracking	e.g., payments, et utilization	Solutions that enable government agencies to maximize new revenue sources and achieve safety and sustainability targets while increasing efficiency for use of existing infrastructure			
Verra Mobility Business Segments	Co	ommercial Service	25	Government S	Solutions Parki	ng Solutions	
Key Benefits to Customers	<ul> <li>Maximize fleet ut</li> <li>Simplify payment</li> <li>Enhance driver set</li> </ul>		ce	<ul> <li>Increase traffi</li> </ul>	stion and carbon emissi c flow and safety nue and driver complia		

## Business segments well-positioned to expand into attractive market adjacencies



# **M&A Supports Verra Mobility's Growth Strategy**

### Strengthen Core Market Positions

- Similar market, similar products
- Leverage "best of both" to optimize the combined business
- Key Value Driver: Cost synergies



### Accelerate Growth in Adjacent Markets

- Enter new customer segment or geography
- Add to product portfolio for existing customers
- Key Value Driver: Cost & revenue synergies

Expand into Emerging Opportunities in Connected Fleets and Urban Mobility

- Selectively enter new markets where VRRM's customer relationships, products, or capabilities can be leveraged
- Key Value Driver: Stand-alone value, revenue synergies

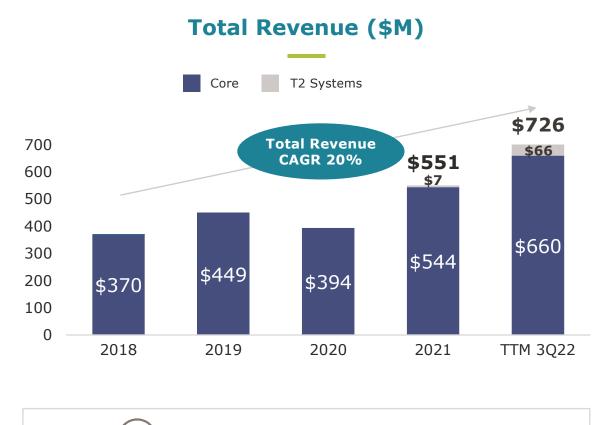
T2 SYSTEMS

EPCplc Pagatelia

## Strong track record of executing M&A in each growth area

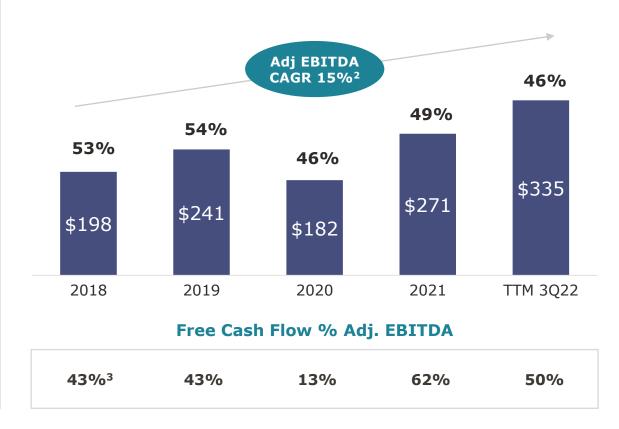


## **Core Businesses Drive Strong Free Cash Flow Conversion**



**91%** Re-occurring Revenue<sup>1</sup>

Adjusted EBITDA & Margins (\$M)



## **Strong and consistent Free Cash Flow generation**

VERRA MOBILITY <sup>1</sup> Based on company estimates and calculated on a TTM basis through 3Q 2022

<sup>2</sup> Adjusted EBITDA CAGR includes the impact of Redflex and T2 Systems acquisitions

<sup>3</sup> Adjusted for impact of SPAC merger transaction costs and one-time business transformation expenses

# Strong, Flexible Balance Sheet + Robust Cash Flow

September 30, 2022	
Cash & Cash Equivalents	\$52
Debt	\$1,238
Shareholder's Equity	\$195
Available Credit (Revolving Credit Facility)	\$72
Cash & Cash Equivalents	\$52
Total Available Liquidity	\$124

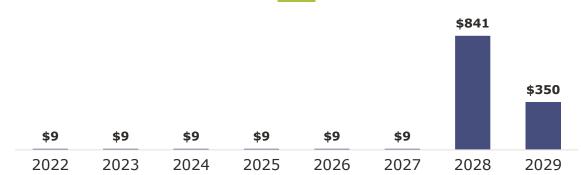
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**Capital Summary & Financial Highlights (\$M)** 

#### **Net Leverage Improvement (\$M)**



#### Weighted Avg. Debt Maturity of ~7 Years<sup>1</sup> (\$M)



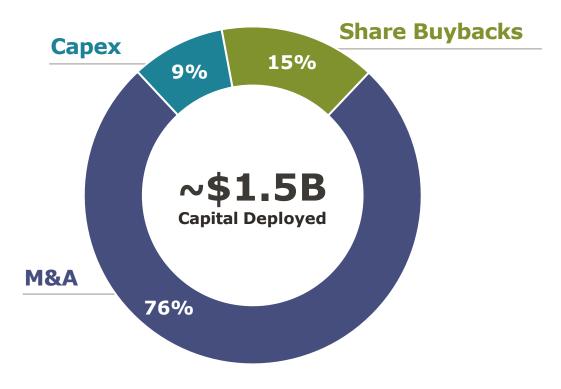
# Consistent cash generation enables rapid de-levering & no debt maturities until 2028

<sup>1</sup> Term Loan Debt has a 2028 Maturity; priced at LIBOR + 325 bps; \$9 million mandatory debt amortization. Fixed Rate debt priced at 5.500% and due 2029.

# **Demonstrated History of Disciplined Capital Allocation**

### 2018 – YTD 2022 PF Capital Deployment (\$M)

#### **Capital Allocation Snapshot (\$M)**



## Organic Investment

- Revenue generating capital expenditures (e.g., cameras)
- Proprietary software development
- Minimal maintenance capital

## Strategic M&A

- Approximately \$1.2B invested last 5 years
- Augment scale and enter new market segments / geographies

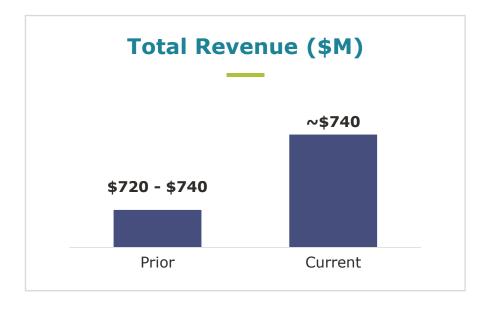
## Share Buybacks<sup>1</sup>

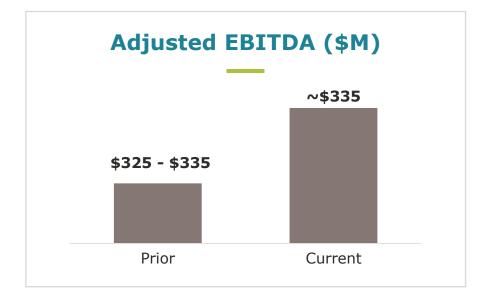
- \$225 million returned in the past 5 quarters
- Repurchases to offset Platinum exit, enhanced by opportunistic buys

## Demonstrated ability to allocate capital across multiple accretive opportunities



## **2022 Updated Financial Outlook**





Strong secular trends driving service revenue growth...travel demand has remained robust through the 1<sup>st</sup> 9months of 2022 Adjusted EBITDA margins consistent with prior expectations

## Expecting to deliver results at the higher-end of the ranges for Revenue and Adj. EBITDA



# Appendix



## Verra Mobility Quarterly Results 2020 - 2022

Unaudited (\$ in millions)	Full Year 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Full Year 2021	Q1 2022	Q2 2022	Q3 2022
Service revenue	\$336.3	\$89.8	\$116.4	\$141.8	\$144.8	\$492.8	\$161.1	\$174.5	\$180.6
Product sales	57.3	0.1	12.2	20.3	25.1	57.7	9.3	13.0	17.0
Total revenue	\$393.6	\$89.9	\$128.7	\$162.1	\$170.0	\$550.6	\$170.4	\$187.5	\$197.7
Cost of service revenue	4.0	0.9	1.3	1.4	1.7	5.3	3.8	3.7	4.1
Cost of product sales	29.6	0.0	6.1	9.4	14.2	29.8	6.0	8.3	11.3
Operating expenses	115.7	30.5	36.4	48.3	48.1	163.4	51.1	55.2	60.5
Selling, general and administrative expenses	89.7	28.4	26.2	31.6	37.2	123.4	41.6	40.2	41.1
Depreciation, amort, and (gain) loss on disposal of assets, net	116.8	28.3	27.0	29.5	32.0	116.8	35.9	34.9	35.0
Total costs and expenses	\$355.8	\$88.1	\$97.2	\$120.2	\$133.2	\$438.7	\$138.4	\$142.3	\$152.2
Income (loss) from operations	37.8	1.8	31.5	41.9	36.7	111.9	32.0	45.2	45.5
Interest expense, net	40.9	9.2	11.7	11.6	12.5	44.9	14.3	14.5	20.3
Change in fair value of private placement warrants	1.1	2.1	8.1	(5.1)	2.5	7.6	3.7	(6.6)	(2.3)
Tax receivable agreement adj	6.9	-	1.7	-	(2.7)	(1.0)	-	(1.0)	-
Loss on extinguishment of debt	-	5.3	-	-	-	5.3	-	-	(3.0)
Other (income) expense, net	(11.9)	(3.0)	(2.8)	(3.5)	(3.6)	(12.9)	(2.9)	(4.0)	(2.5)
Total other expense	\$37.0	\$13.6	\$18.6	\$3.1	\$8.7	\$44.0	\$15.1	\$2.9	\$12.5
Income (loss) before income taxes	0.9	(11.8)	12.9	38.8	28.0	67.9	16.9	42.3	33.0
Income tax provision (benefit)	5.4	(2.9)	8.9	11.5	8.9	26.5	6.8	12.6	8.4
Net (loss) income	(\$4.6)	(\$8.9)	\$4.0	\$27.3	\$19.1	\$41.4	\$10.0	\$29.6	\$24.6
Bridge to adj. EBITDA									
Net (loss) income	(\$4.6)	(\$8.9)	\$4.0	\$27.3	\$19.1	\$41.4	\$10.0	\$29.6	\$24.6
Interest expense, net	40.9	9.2	11.7	11.6	12.5	44.9	14.3	14.5	20.3
Income tax provision (benefit)	5.4	(2.9)	8.9	11.5	8.9	26.5	6.8	12.6	8.4
Depreciation and amortization	116.6	28.2	27.0	29.5	32.0	116.8	35.7	34.5	35.1
EBITDA	\$158.3	\$25.6	\$51.6	\$80.0	\$72.5	\$229.6	\$66.8	\$91.3	\$88.3
Transaction and other related	1.9	4.1	3.3	2.7	3.8	14.0	0.2	0.3	3.0
Transformation expense	1.1	0.3	0.4	0.8	0.2	1.7	0.1	0.2	0.3
Loss on extinguishment of debt	-	5.3	-	-	-	5.3	-	-	(3.0)
TRA adjustment	6.9	-	1.7	-	(2.7)	(1.0)	-	(1.0)	-
Change in fair value of private placement warrants	1.1	2.1	8.1	(5.1)	2.5	7.6	3.7	(6.6)	(2.3)
Stock-based compensation	12.6	2.9	3.6	3.7	3.6	13.8	4.4	4.6	4.6
Adjusted EBITDA	\$181.8	\$40.3	\$68.6	\$82.1	\$80.0	\$270.9	\$75.3	\$88.8	\$90.9



# **Verra Mobility Quarterly Results**

#### **Segment Results of Operations**

#### **Commercial Services**

Unaudited (\$ in millions)	Full Year 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Full Year 2021	Q1 2022	Q2 2022	Q3 2022
Total Revenue									
Commercial Services	\$180.9	\$45.7	\$66.5	\$77.3	\$71.5	\$260.9	\$73.5	\$84.9	\$86.1
Segment Adj EBITDA									
Commercial Services	\$97.2	\$22.6	\$42.8	\$51.3	\$43.8	\$160.4	\$46.6	\$56.5	\$56.4

#### **Government Solutions**

Unaudited (\$ in millions)	Full Year 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Full Year 2021	Q1 2022	Q2 2022	Q3 2022
Total Revenue									
Government Solutions	\$212.7	\$44.2	\$62.2	\$84.8	\$92.0	\$283.2	\$78.8	\$83.5	\$89.7
Segment Adj EBITDA									
Government Solutions	\$84.7	\$17.8	\$25.8	\$30.7	\$33.6	\$107.9	\$25.5	\$29.2	\$30.4

#### **Parking Solutions**

Unaudited (\$ in millions)	Full Year 2020	Q1 2021	Q2 2021	Q3 2021	Q4 2021	Full Year 2021	Q1 2022	Q2 2022	Q3 2022
Total Revenue									
Parking Solutions	\$0.0	\$0.0	\$0.0	\$0.0	\$6.5	\$6.5	\$18.1	\$19.1	\$21.9
Segment Adj EBITDA									
Parking Solutions	\$0.0	\$0.0	\$0.0	\$0.0	\$2.6	\$2.6	\$3.2	\$3.0	\$4.2



# Verra Mobility Free Cash Flow Reconciliation, incl. % of Adj. EBITDA

(\$MM)	2018	2019	2020	2021	TTM 3Q22
Adjusted EBITDA	\$ 198	\$ 241	\$ 182	\$ 271	\$ 335
Net cash provided by operating activities	\$ 46	\$ 134	\$ 47	\$ 193	\$ 213
Transaction and other related expenses	57	-	-	-	-
Transformation expenses	9	-	-	-	-
Adjusted Net cash provided by operating activities <sup>1</sup>	\$ 112	\$ 134	\$ 47	\$ 193	\$ 213
Purchases of installation and service parts and property and equipment	(27)	(30)	(24)	(25)	(45)
Free Cash Flow	\$ 85	\$ 104	\$ 23	\$ 168	\$ 167
Free Cash Flow Conversion %	43%	43%	13%	62%	50%



# **Thank You**

VERRA MOBILITY Safe. Smart. Connected.