# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

#### FORM 8-K

**CURRENT REPORT** 

# PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): October 3, 2018

### GORES HOLDINGS II, INC.

(Exact name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of incorporation)

001-37979

(Commission File Number)

81-3563824

(I.R.S. Employer Identification No.)

9800 Wilshire Blvd. Beverly Hills, CA

(Address of principal executive offices)

90212

(Zip Code)

(310) 209-3010

(Registrant's telephone number, including area code)

#### **Not Applicable**

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communication pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- o Pre-commencements communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
- x Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).
- o If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

#### Item 7.01 Regulation FD Disclosure

Attached as Exhibit 99.1 to this Current Report and incorporated into this Item 7.01 by reference is the investor presentation dated October 3, 2018 that will be used by Gores Holdings II, Inc. (the "Company") in making presentations to certain existing and potential stockholders of the Company with respect to the transactions contemplated by that certain Agreement and Plan of Merger, dated as of June 21, 2018 (as amended, the "Merger Agreement"), entered into by the Company, Greenlight Holding II Corporation ("Greenlight") and the other parties thereto.

The information in this Current Report and Exhibit 99.1 attached hereto is being furnished pursuant to Item 7.01 and shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise be subject to the liabilities of that section, nor shall it be deemed to be incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filings. This Current Report will not be deemed an admission as to the materiality of any of the information in this Item 7.01, including Exhibit 99.1.

The Company has filed with the Securities and Exchange Commission ("SEC") a definitive proxy statement in connection with the proposed transactions contemplated by the Merger Agreement, and has commenced the mailing of the definitive proxy statement and other relevant documents to its stockholders as of the record date, which is September 24, 2018. The definitive proxy statement contains important information about the proposed transactions contemplated by the Merger Agreement and the other matters to be voted upon at a meeting of stockholders to be held to approve the proposed transactions contemplated by the Merger Agreement and other matters (the "Special Meeting"). Company stockholders and other interested persons are advised to read the definitive proxy statement in connection with the Company's solicitation of proxies for the Special Meeting because the proxy statement contains important information about the proposed transactions. Company stockholders may also obtain copies of the proxy statement, without charge, at the SEC's website at www.sec.gov or by directing a request to: Gores Holdings II, Inc., 9800 Wilshire Boulevard, Beverly Hills, CA 90212, attention: Jennifer Kwon Chou (email: jchou@gores.com).

#### Participants in Solicitation

The Company and its directors and officers may be deemed participants in the solicitation of proxies of Company stockholders in connection with the proposed transactions. Company stockholders and other interested persons may obtain, without charge, more detailed information regarding the directors and officers of the Company in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2017, which was filed with the SEC on March 14, 2018. Information regarding the persons who may, under SEC rules, be deemed participants in the solicitation of proxies to Company stockholders in connection with the proposed transactions contemplated by the Merger Agreement and other matters to be voted upon at the Special Meeting are set forth in the definitive proxy statement for the proposed transaction.

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#### Forward Looking Statements

This Current Report may contain a number of "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements include information concerning the Company's or Greenlight's possible or assumed future results of operations, business strategies, debt levels, competitive position, industry environment, potential growth opportunities and the effects of regulation, including whether this transaction will generate returns for stockholders. These forward-looking statements are based on the Company's or Greenlight's management's current expectations, estimates, projections and beliefs, as well as a number of assumptions concerning future events. When used in this press release, the words "estimates," "projected," "expects," "anticipates," "forecasts," "plans," "intends," "believes," "seeks," "may," "will," "should," "future," "propose" and variations of these words or similar expressions (or the negative versions of such words or expressions) are intended to identify forward-looking statements.

These forward-looking statements are not guarantees of future performance, conditions or results, and involve a number of known and unknown risks, uncertainties, assumptions and other important factors, many of which are outside the Company's or Greenlight's management's control, that could cause actual results to differ materially from the results discussed in the forward-looking statements. These risks, uncertainties, assumptions and other important factors include, but are not limited to: (a) the occurrence of any event, change or other circumstances that could give rise to the termination of the Merger Agreement and the proposed transactions contemplated thereby; (b) the inability to complete the transactions contemplated by the Merger Agreement due to the failure to obtain approval of the stockholders of the Company or other conditions to closing in the Merger Agreement; (c) the ability to meet Nasdaq's listing standards following the consummation of the transactions contemplated by the Merger Agreement; (d) the inability to complete the private placement of Class A common stock of the Company as contemplated by the Merger Agreement; (e) the risk that the proposed transactions disrupt current plans and operations of Greenlight or its subsidiaries as a result of the announcement and consummation of the transactions described herein; (f) the ability to recognize the anticipated benefits of the proposed transactions, which may be affected by, among other things, competition, the ability of the combined company to grow and manage growth profitably, maintain relationships with customers and suppliers and retain its management and key employees; (g) costs related to the proposed transactions; (h) changes in applicable laws or regulations; (i) the possibility that Greenlight may be adversely affected by other economic, business, and/or competitive factors; and (j) other risks and uncertainties indicated from time to time in the final prospectus of the Company, including those under "Risk Factors" therein, and other documents filed or to be filed with the SEC by the Company. You are cautioned not to place undue reliance upon any forward-looking statements, which speak only as of the date made. The Company and Greenlight undertake no commitment to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

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Forward-looking statements included in this Current Report speak only as of the date of this Current Report. Neither the Company nor Greenlight undertakes any obligation to update its forward-looking statements to reflect events or circumstances after the date of this release. Additional risks and uncertainties are identified and discussed in the Company's reports filed with the SEC and available at the SEC's website at www.sec.gov.

#### Disclaimer

This communication is for informational purposes only and shall not constitute an offer to sell or the solicitation of an offer to buy any securities pursuant to the proposed transactions or otherwise, nor shall there be any sale of securities in any jurisdiction in which the offer, solicitation or sale would be unlawful prior to the registration or qualification under the securities laws of any such jurisdiction. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act.

#### **Item 9.01 Exhibits**

(d) Exhibits

Exhibit Number Exhibit

99.1 <u>Investor Presentation of the Company dated October 3, 2018.</u>

#### SIGNATURE

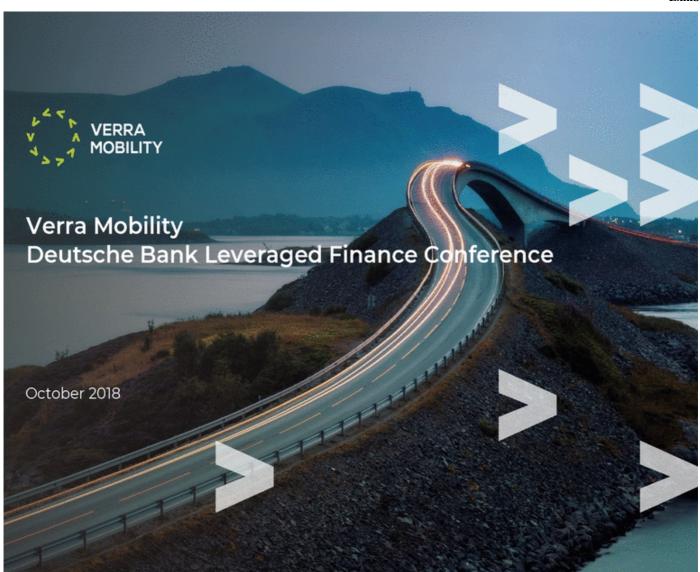
Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Gores Holdings II, Inc.

Date: October 3, 2018 By: /s/ Andrew McBride

Name: Andrew McBride
Title: Chief Financial Officer

and Secretary



#### DISCLAIMER

Confidentiality
The information in this presentation is highly confidential. The distribution of this presentation by an authorized recipient to any other person is unauthorized. Any photocopying, disclosure, reproduction or alteration of the contents of this presentation and any forwarding of a copy of this presentation or any portion of this presentation to any person is prohibited. The recipient of this presentation shall keep this presentation and its contents confidential, shall not use this presentation and its contents for any purpose other than as expressly authorized by Cores Holdings II, Inc. ["Cores"] and Verra Mobility Corporation ("Verra Mobility") and shall be required to return or destroy all copies of this presentation or portions thereof in its possession promptly following request for the return or destroytion of such copies. By accepting delivery of this presentation, the recipient is deemed to agree to the foregoing confidentiality requirements.

rojections
entation contains financial forecasts with respect to Verra Mobility's projected Pro Forma Adjusted Revenue, Free Cash Flow, EBITDA and Pro Forma Adjusted EBITDA for Verra Mobility's fiscal years 2018 through 2020. Neither Cores'
sent auditors, nor the independent registered public accounting firm of Verra Mobility, audited, eviewed, compiled, or performed any procedures with respect to the projections for the purpose of their inclusion in this presentation.

This projections should not be reflect upon as being necessarily indicative of future
representation. Three projections should not be reflect upon as being necessarily indicative of future.

In this presentation, certain of the above-mentioned projected information has been repeated (in each case, with an indication that the information is an estimate and is subject to the qualifications presented herein), for purposes of comparisons with historical data. The assumptions and estimates underlying the prospective financial information are inherently uncertain and are subject to a wide variety of significant business, economic and compatible risks to under uncertainties better each be no assumence that the prospective results are indicative of the fruit performa or Verra Mobility or that actual results will not differ materially from those presented in the prospective financial information. Inclusion of the prospective financial information in this presentation should not be regarded as a represe any person that the results contained in the prospective financial information.

Forward Looking Statements This presentation includes "flowerd looking statements" within the meaning of the "safe harbor" provisions of the United States Private Securities Litigation Reform Act of 1955. Forward-looking statements may be identified by the use of word such as "forecast," "intend," "seek;" "target," "anticipate," "believe" "expect," "estimate," "plan," "out look," and "project" and other similar expressions that predict or indicate future events or trends or that are not statements with respect to revenue, earnings, performance, strategies, prospects and other spects and spects and other spects

#### Industry and Market Data

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Use of Non-CAAP Financial Measures
This presentation includes non-CAAP financial measures, including earnings before interest, taxes, depreciation and amortization ["EBITDA"], Pro Forma Adjusted EBITDA, Free Cash Flow, Free Cash Flow Margin and Pro Forma Adjusted Revenue, Pro Forma Adjusted EBITDA is defined as EBITDA, as adjusted as described in this presentation for historical costs and estimated cost savings and synetyles. Free Cash Flow is defined as EBITDA minus capital expenditures and Free Cash Flow Margin is defined as Free Cash Flow will describe the recommendation of the second contract incentive and certain pre-acquisition results. You can find the reconcilistion of these measures to the nearest comparable GAAP measures believe in this presentation.

Verra Mobility believes that these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to Verra Mobility's financial condition and results of operations. Verra Mobility's management uses these non-GAAP measures to compare Verra Mobility's performance to that of prior periods for trend analyses, for purposes of determining management incentive compensation, and for budgeting and planning purposes. These measures are used in monthly financial reports prepared for management and Verra Mobility's board of directors. Verra Mobility believes that the use of these non-GAAP financial measures provides additional tool for investors to use in evaluating ongoing operating results and trends. Management of Verra Mobility does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordar with GAAP.

Other companies may calculate non-GAAP measures differently, and therefore the non-GAAP measures of Verra Mobility included in this presentation may not be directly comparable to similarly titled measures of other co

Additional Information about the Transactions and Where to Find It
The Company has filed with the Securities and Exchange Commission ("SEC") a definitive proxy statement in connection with the proposed transactions contemplated by the Merger Agreement, and has commenced the mailing of the definitive proxy statement and other relevant documents to its stockholders to be relevant documents in the Merger Agreement and the other matters to be voted upon at a meeting of stockholders to be held to approve the proposed transactions contemplated by the Merger Agreement and other matters to the voted upon at a meeting of stockholders have been defined by the Merger Agreement and other matters to be voted upon at a meeting of stockholders have the proposed transactions contemplated by the Merger Agreement and other matters to be voted upon at a meeting of stockholders may be released to the proposed transactions contemplated by the Merger Agreement, and has commenced the mailing of the definitive proxy statement and the definitive proxy statement in connection with the proposed transactions. Output the definitive proxy statement and the definitive proxy statement in connection with the Company's solicitation of proxies for the Special Meeting because the proxy statement contains important information about the proxy statement output proxy also obtain a proxy statement in connection with the Company's solicitation of proxies for the Special Meeting because the proxy statement contains important information about the proxy statement output proxy also obtain a proxy statement output proxy statement and the definitive proxy statement and the

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#### **PRESENTERS**

#### **Verra Mobility**



David Roberts CEO, President



- · Joined Verra Mobility in 2014
- Previously President and CEO, BillingTree and Managing Director, Bank of America Merrill Lynch
- · Former President and CEO, Equity Methods

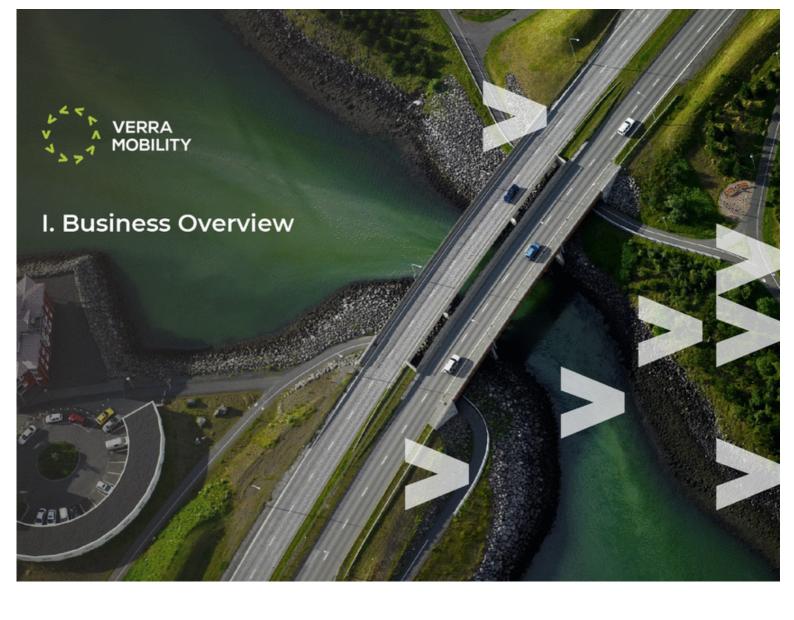


Tricia Chiodo CFO

- · History of financial discipline to create shareholder value
- · Joined Verra Mobility in 2015
- · Former Co-President and CFO, Origami Owl
- · Former CFO, RSC Equipment Rental (NYSE: RRR)

### **AGENDA**

- I. Business Overview
- II. Key Credit Highlights
- **III. Growth Opportunities**
- **IV.Financial Overview**



# LEADING PROVIDER OF TECH-ENABLED SMART TRANSPORTATION SOLUTIONS THAT OFFER SAFETY, CONVENIENCE AND VALUE TO ITS CUSTOMERS

#### **Company Overview**



**#1 Provider** of road safety cameras in the U.S., partners with ~200 jurisdictions and school districts



**#1 Provider** of **toll management** to rental car companies ("RAC") and fleet management companies ("FMC") in North America



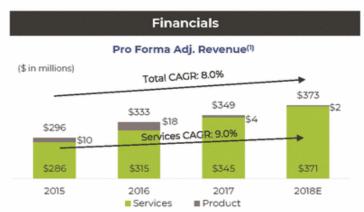
**4,000+** speed, red light and school bus stop safety cameras installed



~165 million toll transactions processed annually



**8.5 million violations processed** on behalf of photo enforcement clients annually



#### Pro Forma Adj. EBITDA and Margin (%)(2)



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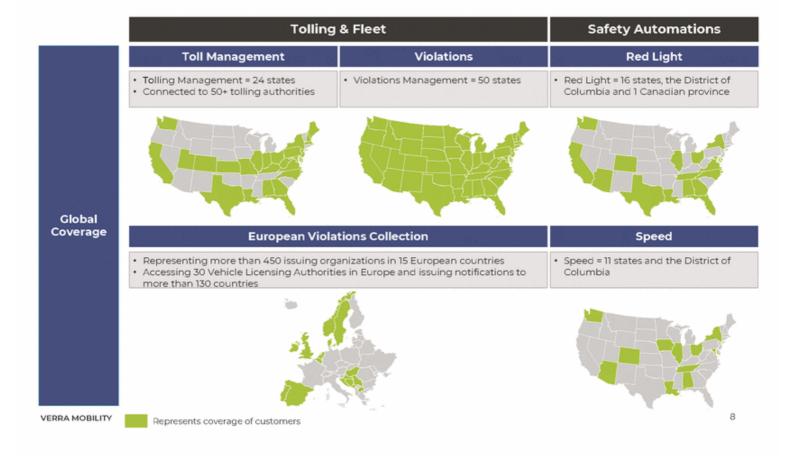
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   See the appendix for a reconciliation of net income to Pro Forma Adjusted EBITDA
- (2) See the appendix for a reconciliation of net income to Pro Forma Adjusted EBITDA.
   (3) Includes \$10mm of Pro Forma adjustments for actions taken during 2018, but not yet realized.

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# DIVERSE PRODUCT PORTFOLIO WITH HIGHLY RECURRING SERVICE REVENUE

		Tolling & Fleet		Safety Automations
		60% of Services Revenue		40% of Services Revenue
	Toll Management	Violations	Title and Registration	Red Light, Speed and Bus
Description	Enables fleet / rental drivers to use cashless toll lanes and all- electronic tollways     Manages fleet toll programs, saving time and money	Processes vehicle-issued violations incurred by fleet / rental drivers     Integrates with issuing authorities domestically and internationally to transfer liability or bill violators	Service provider for high volume, quick, automated title & registration services     Direct DMV connections for electronic Title and Registration processing	Market leader for providing traffic safety technology to government clients     Primary products include enforcement technology for red lights, speeding, school buses and city bus lanes
2017 Services Financials	<ul> <li>Services revenue: \$169mm</li> <li>15A - 17A CAGR: 18%</li> <li>% of total services rev. = 49%</li> </ul>	<ul> <li>Services revenue: \$28mm</li> <li>'15A - '17A CAGR: 1%</li> <li>% of total services rev. = 8%</li> </ul>	<ul> <li>Services revenue: \$11mm</li> <li>15A - 17A CAGR: 5%</li> <li>% of total services rev. = 3%</li> </ul>	<ul> <li>Services revenue: \$137mm</li> <li>15A - 17A CAGR: 4%</li> <li>% of total services rev. = 40%</li> </ul>
Customers	Avis     Budget     Hertz     Silvercar     Enterprise     Sixt	Hertz City of Westminster Transport for London Highways Agency Fox Rent A Car Gemeente Rotterdam	Hertz Fox Rent A Car United Rental Systems Advantage Rent A Car Ace Rent A Car Element	New York City Seattle Washington D.C. Austin Chicago Atlanta
Market Position	#1 in passenger vehicle toll management for RAC and fleet (only regional players remain)	#1 solution for fleet vehicle owners in the U.S.	#1 player for rental car fleets focused on scalable national platform	Market leading provider with >4,000 road safety cameras installed across the U.S. and in one Canadian province

# EXTENSIVE GEOGRAPHIC REACH IN THE U.S. AND NOW ACROSS EUROPE WITH THE ACQUISITION OF EURO PARKING COLLECTION "EPC"





#### **KEY CREDIT HIGHLIGHTS**



# 1

# MARKET LEADER WITH HIGHLY DIFFERENTIATED AND PROPRIETARY PLATFORMS



#### ...supported by the most comprehensive product portfolio in the industry







## SUSTAINABLE COMPETITIVE ADVANTAGE IN THE MARKETPLACE

#### **Competitive Advantage**

#### Superior scale

- Manages more than 6mm vehicles for the largest rental car and fleet management companies
- Processes more than ~165 million toll transactions annually
- Have 4,000 cameras installed across 200 jurisdictions and school districts

#### √ Superior service, contribution and integration with customers

- Simplify transaction processing for customers with the 50+ Tolling Authorities and 400 Issuing Authorities
- Government and commercial customers depend on Verra Mobility's substantial revenue contribution
- For most customers, Verra Mobility is highly integrated with their systems and provide end-to-end solutions, which limit their dedicated support resources

#### ✓ Broadest product portfolio

- CrossingGuard, Speed, Bus Lane, Red Light, Tolling, Violations, Title and
  - Registration, Consumer (aka "Peasy")

#### Strong patent portfolio and proprietary technologies

- All-inclusive pricing, transponder shield box, video speed detection and patents pending related to consumer toll products (aka "Peasy") and hand-held speed photo enforcement technology
- Regulatory and legislative expertise

#### Verra Mobility is Critical to the Ecosystem



Verra Mobility Brings Value to its Customers Through a Unique Combination of Technology, People and Process Expertise



### **CONTRACTED RECURRING REVENUE BUSINESS MODEL**

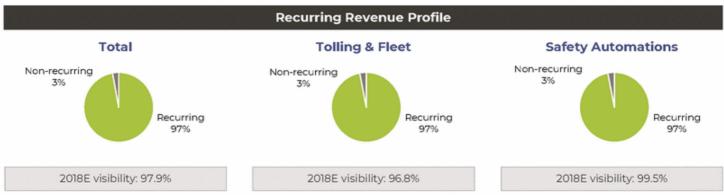
#### Commentary

#### **Contracted Recurring Revenue Model**

- · Large installed base provides recurring revenue
- · Multiple year contracts with core customers
- · High retention rate of 97% of cameras for Safety Automations
- Approximately 80% of revenue is contracted through 2020 and beyond<sup>(1)</sup>
- Verra Mobility has contracts with the three largest U.S. RAC's
  - Two of the three contracts expire in 2021 and the other is not due to expire until 2024

#### Attractive Unit Economics

- Average annual revenue per red light camera of +\$46,200 and +\$53,000 per speed camera unit
- · Safety camera payback period of <18 months
- On average, Verra Mobility generates between \$7.40 and \$9.00 of revenue per rental agreement through multiple attractive pricing models



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(I) Based on 2017 service revenue and contract terms as of December 31, 2017. Note: two safety contracts have been recently extended past 2020 and are awaiting execution.

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### STRONG REVENUE GROWTH AND ROBUST MARGINS

#### Commentary

#### **Consistent Revenue Growth**

- The Company has grown services revenue at near double digits the past few years
- Expectation is for continued high single digit growth
- With a stronger product offering today vs. two years ago, Verra Mobility feels confident in its ability to capture additional market share

#### **Expanding Margins**

- Scalable technology platform provides operating efficiencies
- Pro forma margin profile improvement driven by growth in tolling segment

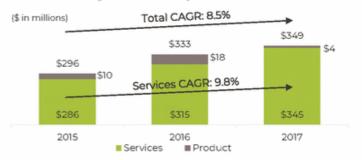
#### **Strong Cash Flow Generation**

- Declining camera costs align with the trend in consumer electronics
- Minimal incremental capital expenditure spend as a result of the acquisitions drives increase in FCF conversion

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(I) Free Cash Flow defined as (Pro Forma Adjusted EBITDA – CapEx).

#### **Financial Profile**

#### Strong Pro Forma Adj. Revenue Growth



#### Sustained Profitability and High Cash Flow Conversion



Pro Forma Adj. EBITDA Margin / FCF Conversion













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# EXPERIENCED MANAGEMENT TEAM WITH A TRACK RECORD OF SUCCESS



#### David Roberts CEO, President

- Consulting experience with a history of partnering with founder-owned companies to drive growth and innovation
- · Joined Verra Mobility in 2014
- Previously President and CEO, BillingTree and Managing Director, Bank of America Merrill Lynch
- · Former President and CEO, Equity Methods



#### Tricia Chiodo CFO

- History of financial discipline to create shareholder value
- · Joined Verra Mobility in 2015
- · Former Co-President and CFO, Origami Owl
- · Former CFO, RSC Equipment Rental (NYSE: RRR)
- Experienced in LBO and IPO transactions with high growth companies



#### Jon Routledge, EVP, Commercial Fleet Services

- 20+ years of leadership experience specializing in developing sales initiatives, marketing, strategic planning and process improvement
- · Extensive experience in freight and logistics
- · Former Vice President of Sales at DHL Express
- · Holds a BTECHND degree in Business Management



#### Liz Caracciolo, EVP, Government Solutions

- Client-facing and business development experience with a history of increasing the lifetime value of client relationships
- · Joined Verra Mobility in 2015
- Held service and business development, and account management roles at Equity Methods, BillingTree and Bank of America Merrill Lynch



#### Vincent Brigidi, EVP, Emerging Markets

- Over 18 years of experience in the fleet industry
- Recently President and COO of CEI leading a team of nearly 240 responsible for the management of 600,000 fleet vehicles and 118,000 drivers subscribed to CEI's DriverCare<sup>TM</sup> solution
- · Joined Verra Mobility in 2014
- Began his career at PricewaterhouseCoopers



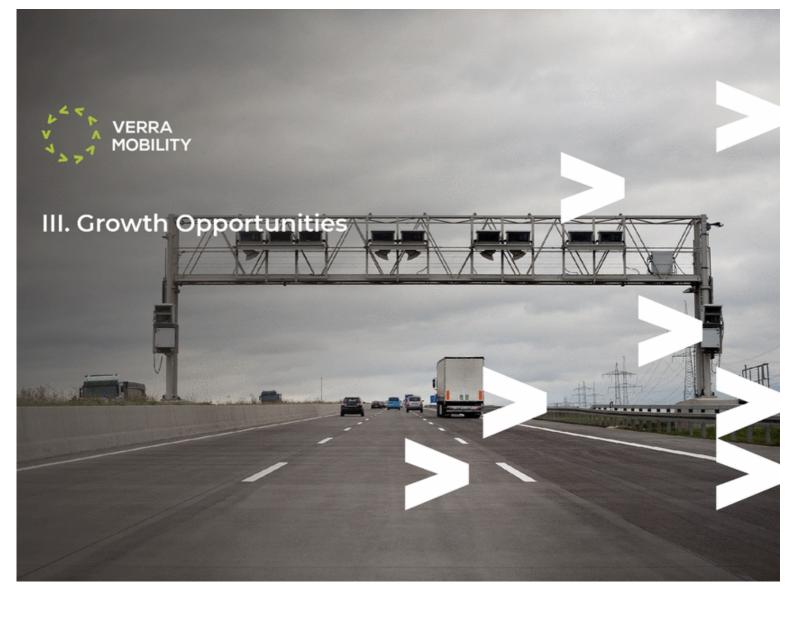
#### Jim Goetz, Chief Information Officer

- Over 30 year experience delivering industry-leading applications, advanced analytics, enterprise program management, scalable infrastructure, security, and large media storage capabilities
- Recently President and COO of Alta Resources and CIO and General Manager at Convergys Corporation



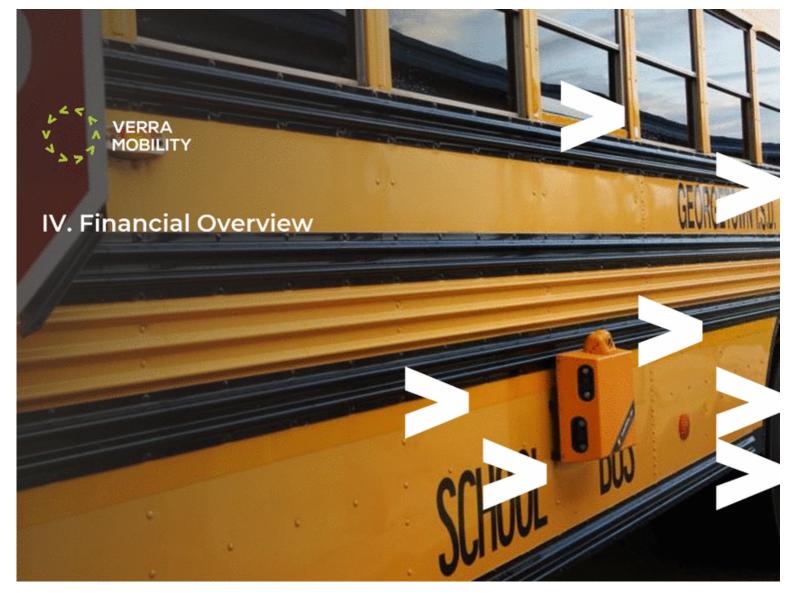
#### Rebecca Kozloff Collins, General Counsel

- Former commercial litigator at Steptoe & Johnson
- Over 16 years of in-house legal experience at large, small, public and private companies (such as Motorola, Ceneral Dynamics, NJOY and Contractor Management Services), including roles as Chief Compliance Officer
- Extensive experience with M&A, class actions / litigation management, IP management, government relations & employment & labor law



#### VERRA MOBILITY HAS MULTIPLE LEVERS FOR SUSTAINED GROWTH

- Benefit From Strong Industry Tailwinds
- · An increasing number of toll roads and migration to cashless tolling driving the need for smart technology
- Increased focus on traffic safety for drivers, pedestrians, bicyclists and law enforcement
- Leverage Platform into New End-Markets
- · Leveraging existing capabilities into ride-sharing and autonomous vehicles are attractive opportunities
- · Over-the-Road ("OTR") market provides a significant and untapped growth opportunity for Verra Mobility
- Expand Platform with New Products
- Strong financial profile creates a vehicle for aggressive innovation into broader Smart Transportation with solutions such as (I) electronic license plates / telematics, (II) consumer tolling for autonomous cars and (III) smart city
- Opportunities include ride sharing company-owned cars / fleets
- Expand Globally
- · Opportunities exist with current clients to expand operations into attractive markets across Europe
  - · Existing Verra Mobility clients alone provide access to over 1 million RAC and European fleet vehicles
  - Verra Mobility anticipates the European Consumer Tolling & Violations TAM to be approximately two times larger than the U.S. market
- Pursue Accretive Acquisitions
- · Verra Mobility has a targeted pipeline of opportunities globally
  - Management team has a demonstrated track record of driving synergies from successful accretive acquisitions

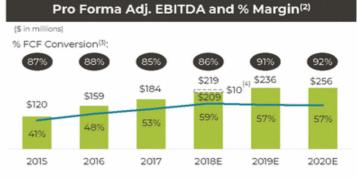


### VERRA MOBILITY HAS DEMONSTRATED CONSISTENT HIGH-MARGIN REVENUE GROWTH WITH SIGNIFICANT FCF GENERATION



- ✓ Transaction processing-based business model with high recurring revenue of 97% and 97% cameras retained upon renewal
- ✓ Attractive revenue model of 7 9% organic growth plus consistent acquisition track record
- Growth driven by greater penetration, strong industry tailwinds, new customer wins, growing pipeline and improving margins
- Diversified solutions platform between Safety and Fleet businesses
- ☑ Displacing competitors in competing areas of importance
- ☑ Global outlook to explore opportunities in Europe, Brazil and Asia
- ☑ Strong deleveraging profile driven by EBITDA growth and strong free cash flow





■Verra Mobility □ PF Adjustments

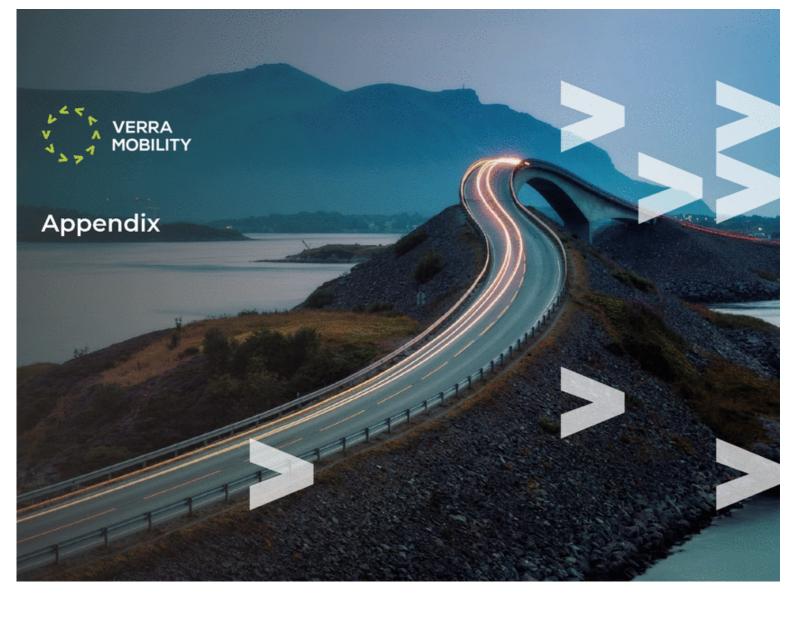
VERRA MOBILITY

- (1) See the appendix for a reconciliation of revenue to Pro Forma Adjusted revenue.
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  (4) Includes \$10mm of Pro Forma adjustments for actions taken during 2018, but not yet realized.
  Source: Company information.

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# VERRA MOBILITY IS WELL POSITIONED FOR ORGANIC GROWTH IN EXISTING AND NEW CATEGORIES BOTH DOMESTICALLY AND INTERNATIONALLY

	Verra Mobility Projected Organic Growth 2018E – 2020E						
Product	Growth (\$mm)	Growth (% CAGR)	Key Revenue Drivers				
Tolling & Fleet	\$30 – \$35	6% – 8%	Rental car product adoption driven by positive industry tailwinds: Increased cashless tolling Increased number of toll ways Increased congestion pricing on HOV and other roadways FMC vehicle enrollment growing at MSD with expanded sales efforts and outsourcing trends				
Peasy (Consumer Tolling)	\$13 – \$15	NM	New product uniquely positioned to address needs of large consumer tolling market     Modest consumer adoption with <1% total penetration of U.S. insured vehicles by 2020				
Safety Automations	\$8 – \$10	2% – 4%	Continued growth in the number of cameras:  60% win rate on RFP's  Verra Mobility StreetSafe and new legislation in Georgia opens new markets for speed cameras  Increased focus on child safety in school zones and school bus stops  Red light remains stable with strong cash flow				
European Opportunities	\$18 – \$20	45% – 55%	<ul> <li>LDD growth in the existing EPC business through country expansion</li> <li>20% penetration of both the Tolling and Violations total addressable markets by 2020 with the addition of two key U.S. RAC's and a global FMC into Europe</li> </ul>				
Total Organic Growth	\$70 - \$80	9% - 10%					



### ADJ. REVENUE RECONCILIATION

	Adj. Revenue Reconciliation							
	(\$ in millions)	2015	2016	2017				
	Verra Mobility Reported Services Revenue	\$193.3	\$212.5	\$228.2				
	Adjustments:							
A	Non-cash Amortization of Contract Incentive	1.8	1.8	0.3				
8	Sunshine Pre-acquisition Results	9.9	0.8	0.0				
	Verra Mobility Adjusted Services Revenue	205.1	215.2	228.5				
	Verra Mobility Reported Product Revenue <sup>(1)</sup>	10.3	18.2	3.9				
	Verra Mobility Total Adjusted Revenue	\$215.4	\$233.4	\$232.4				
	HTA Reported Revenue	\$70.5	\$88.3	\$101.4				
	Adjustments:							
0	Non-cash Amortization of Contract Incentive	0.0	0.0	2.3				
	HTA Adjusted Revenue	\$70.5	\$88.3	\$103.7				
	EPC Reported Revenue	\$10.6	\$11.1	\$12.6				
	Total Pro Forma Adjusted Revenue	\$296.4	\$332.8	\$348.7				

#### **Adjustment Detail**

- Amortization of contract incentive payment. Amount stepped down in 2017 due to purchase accounting adjustments following Platinum's purchase. This is a non-recurring adjustment and is not expected going forward
- Pre-acquisition results for Sunshine in 2016, which now comprises much of the Title & Registration business
- Add-back for the cash-to-GAAP adjustment for a \$6 million incentive payment to a RAC in 4Q 2017. Should be capitalized, but flows through to the P&L in the HTA's accounting cash-based system

VERRA MOBILITY

Represents sale of equipment and product installation.

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# ADJ. EBITDA RECONCILIATION – VERRA MOBILITY, PRE-HTA AND PRE-EPC

Adj. EBITDA Reconcil	iation		
(\$ in millions)	2015	2016	2017
Net Income	\$11.4	\$29.0	\$19.5
Definitional Adjustments:			
Depreciation and amortization	37.2	33.8	45.7
Interest expense, net	2.1	2.7	21.7
Income taxes	3.8	18.7	(29.4)
Total definitional adjustments	\$43.1	\$55.2	\$38.0
Reported EBITDA	\$54.6	\$84.2	\$57.5
Adjustments:			
Transaction and other related expenses	0.0	1.2	32.0
Transformation expenses	0.0	0.0	3.9
Sponsor Fees and expenses	0.0	0.0	4.2
Acquisition earn-out	4.3	0.0	0.0
Non-recurring Severance	2.1	0.0	0.0
Non-cash amortization of contract inducement	1.8	1.8	0.3
Total adjustments	8.2	2.9	40.4

#### **Adjustment Detail**

- Adjustment to add back deal fees incurred in relation to Platinum's acquisition of ATS in May 2017, as well as the acquisition of HTA. Includes acquisition services to advisors, professional fees and other expenses
- One-time costs including costs for strategy consultants, procurement optimization and IT optimization
- © Sponsor management fees paid to Platinum
- Adjustments related to performance goals reached subsequent to 2014 acquisition within the Commercial Services segment
- E Severance related to prior executive team
- Adjustment for amortization of a tolling contract with a major RAC

VERRA MOBILITY

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Note: EPC financial information above is presented in accordance with International Financial Reporting Standards and not presented in accordance with United States Generally Accepted Accounting Principles.

### ADJ. EBITDA RECONCILIATION - HTA

(\$ in millions)	2015	2016	2017
Net Income	\$48.6	\$60.7	\$67.6
Definitional Adjustments:			
Depreciation and amortization	0.4	1.4	2.1
Interest expense, net	(O.O)	0.0	0.1
Income taxes	0.3	0.3	0.4
Total definitional adjustments	\$0.7	\$1.7	\$2.6
Reported EBITDA	\$49.4	\$62.4	\$70.
Adjustments:			
"Extraordinary" adjustments - primarily Seller expenses	0.0	0.0	2.5
Contract Incentive - Non-Cash Amortization	0.0	0.0	2.3
(Gain)/Loss on Sale of Equipment, net	0.0	0.3	0.0
Pro Forma CC Rebates	2.3	2.7	3.5
Capitalized internal labor	2.0	2.0	2.0
Other	0.0	0.0	0.4
Total adjustments	4.3	5.0	10.7
Adjusted EBITDA	\$53.7	\$67.4	\$80.5

#### **Adjustment Detail**

- A Seller expenses related to legal, M&A, travel, entertainment and non-business activities
- B Add-back for the cash-to-GAAP adjustment for a \$6 million incentive payment to a RAC in 4Q 2017. Should be capitalized, but flows through to the P&L in the HTA's accounting cash-based system
- Non-cash gain / loss the sale of cameras
- The HTA's toll funding is charged on a credit card and the cash points are given to the seller for personal expenses. Following the acquisition by HTA, the cash rewards will be given to the Company, consistent with Verra Mobility's current practice
- E HTA has never capitalized internal labor related to software development, despite significant personnel investment in such. Pro forma estimate to conform to Verra Mobility's accounting going forward
- Includes adjustments for items such as a new tag vendor deposit, customer billing correction, a change in merchant processing fees and credit card processing rebates

### ADJ. EBITDA RECONCILIATION - EPC

Adj. EBITDA Reconciliation						
(\$ in millions)	2015	2016	2017			
Net Income	\$2.9	\$2.3	\$3.9			
Definitional Adjustments:						
Depreciation and amortization	0.0	0.0	0.0			
Interest expense, net	(0.1)	(0.0)	(0.0)			
Income taxes	0.8	0.4	0.7			
Total definitional adjustments	\$0.8	\$0.4	\$0.7			
Reported EBITDA	\$3.7	\$2.7	\$4.6			
Adjustments:						
Extraordinary expenses add back	0.0	1.3	0.3			
Legal fees - appointment of new directors	0.0	0.0	0.0			
Board of directors fees add back	0.1	0.0	0.0			
Total adjustments	0.1	1.3	0.3			
Adjusted EBITDA	\$3.8	\$4.0	\$5.0			

#### **Adjustment Detail**

- A Non-recurring discretionary employee and transaction bonuses related to a change in control event
- E Legal fees associated with the appointment of additional directors to the Company's board. This expense is non-recurring in nature
- © EBITDA fees paid to the previous board of directors. This items will not recur due to the change in control

VERRA MOBILITY

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Note: The financial information above is presented in accordance with International Financial Reporting Standards and not presented in accordance with United States Generally Accepted Accounting Principles.

# CONSOLIDATED STATEMENT OF OPERATIONS

	For the Three Months Ending						
	March 31,	June 30,	September 30,	December 31,	March 31,	June 30,	
	2017	2017	2017	2017	2018	2018	
Service revenue	\$54.3	\$57.0	\$55.6	\$61.3	\$69.0	\$97.0	
Product sales	0.4	1.1	0.5	1.9	0.2	12	
Total revenue	\$54.7	\$58.2	\$56.1	\$63.2	\$69.2	\$98.2	
Cost of service revenue	0.8	0.9	0.8	0.8	0.8	1.7	
Cost of product sales	0.3	0.8	0.3	1,1	0.2	0.9	
Operating expenses	21.4	21.6	21.7	21.7	23.7	28.8	
Selling, general and administrative expenses	11.9	43.2	15.8	14.8	33.3	27.6	
Depreciation, amortization, impairment, and (gain) loss on disposal of assets, net	7.4	10.3	14.2	13.9	18.5	27.5	
Total costs and expenses	\$41.8	\$76.8	\$52.9	\$52.3	\$76.5	\$86.4	
ncome (loss) from operations	\$12.9	(\$18.6)	\$3.2	\$10.8	(\$7.3)	\$11.8	
nterest expense	0.6	3.2	8.9	9.0	12.6	19.6	
oss on extinguishment of debt	0.0	0.0	0.0	0.0	10.2	0.0	
Other (income) expense, net	(0.7)	(0.8)	(1.1)	(O.8)	(1.3)	(2.8)	
Total other expense	(\$0.2)	\$2.4	\$7.9	\$8.2	\$21.5	\$16.8	
ncome (loss) before income taxes	\$13.1	(\$21.0)	(\$4.7)	\$2.6	(\$28.8)	(\$5.0)	
ncome tax provision (benefit)	4.9	(6.5)	(1.3)	(26.5)	(6.6)	(0.2)	
Net income (loss)	\$8.1	(\$14.5)	(\$3.3)	\$29.2	(\$22.2)	(\$4.8)	

VERRA MOBILITY

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Note: Represents actual results of Verra Mobility, which includes the results of HTA as of the acquisition date of March 1, 2018 and EPC as of the acquisition date of April 6, 2018.

# CONSOLIDATED STATEMENT OF OPERATIONS ADJ. EBITDA RECONCILIATION

	For the Three Months Ending						
	March 31,	June 30,	September 30,	December 31,	March 31,	June 30	
Unaudited, \$ in millions)	2017	2017	2017	2017	2018	2018	
Net Income (loss)	\$8.1	(\$14.5)	(\$3.3)	\$29.2	(\$22.2)	(\$4.8)	
Interest Expense	0.6	3.2	8.9	9.0	12.6	19.6	
Income tax provision expense (benefit)	4.9	(6.5)	(1.3)	(26.5)	(6.6)	(0.2)	
Depreciation and Amortization	7.4	10.2	14.2	13.9	18.5	27.5	
EBITDA	\$21.0	(\$7.6)	\$18.5	\$25.6	\$2.4	\$42.0	
Transaction and other related	0.5	31.3	0.0	0.1	18.1	5.8	
Transformation expense	0.0	0.0	2.5	1.5	1.7	5.4	
Loss on extinguishment of debt	0.0	0.0	0.0	0.0	10.2	0.0	
Sponsor Fees and expenses	0.0	0.6	1.8	1.8	1.4	1.3	
Non-cash amortization of contract inducement	0.2	0.1	0.0	0.0	0.0	0.0	
Adjusted EBITDA	\$21.7	\$24.5	\$22.8	\$28.9	\$33.8	\$54.6	

VERRA MOBILITY

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Note: Represents actual results of Verra Mobility, which includes the results of HTA as of the acquisition date of March 1, 2018 and EPC as of the acquisition date of April 6, 2018.

## PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS

	For the Three Months Ending							
	March 31,	June 30,	September 30,	December 31,	March 31,	June 30,		
	2017	2017	2017	2017		2018		
Service revenue	\$78.4	\$85.8	\$86.4	\$91.7	\$87.8	\$97.0		
Product sales	0.4	1.1	0.5	1.9	0.2	1.2		
Total revenue	\$78.8	\$86.9	\$86.9	\$93.6	\$88.0	\$98.2		
Cost of service revenue	1.2	1.3	1.4	1.5	1.2	1.7		
Cost of product sales	0.3	0.8	0.3	1.1	0.2	0.9		
Operating expenses	22.2	22.4	22.5	22.7	28.9	28.8		
Selling, general and administrative expenses	18.7	51.6	24.7	245	46.2	27.6		
Depreciation, amortization, impairment, and (gain) loss on disposal of assets, net	7.8	10.8	14.8	14.5	19.0	27.5		
otal costs and expenses	\$50.3	\$86.9	\$63.6	\$64.3	\$95.3	\$86.4		
ncome (loss) from operations	\$28.5	(\$0.0)	\$23.3	\$29.3	(\$7.3)	\$11.8		
nterest expense	0.6	3.2	9.0	9.1	12.7	19.6		
oss on extinguishment of debt	0.0	0.0	0.0	0.0	10.2	0.0		
Other (income) expense, net	(0.7)	(0.8)	(1.1)	(8.0)	(1.3)	(2.8)		
Total other expense	(\$0.1)	\$2.4	\$7.9	\$8.2	\$21.5	\$16.8		
ncome (loss) before income taxes	\$28.6	(\$2.4)	\$15.4	\$21.1	(\$28.9)	(\$5.0)		
ncome tax provision (benefit)	5.2	(6.2)	(1.0)	(26.3)	(6.4)	(0.2)		
Net income (loss)	\$23.5	\$3.8	\$16.4	\$47.4	(\$22.5)	(\$4.8)		

VERRA MOBILITY

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Note: Pro forma represents the actual results of Verra Mobility, HTA and EPC on a combined basis.

# PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS ADJ. REVENUE RECONCILIATION

	For the Three Months Ending						
	March 31,	June 30,	September 30,	December 31,	March 31,	June 30,	
	2017	2017	2017	2017	2018	2018	
evenue	\$78.8	\$86.9	\$86.9	\$93.6	\$88.0	\$98.2	
HTA Non-Cash Amortization of Contract Incentive	0.3	0.7	0.7	0.7	0.0	0.0	
/erra Mobility Non-Cash Amortization of Contract ncentive	02	0.1	0.0	0.0	0.0	0.0	
djusted Revenue	\$79.3	\$87.6	\$87.6	\$94.2	\$88.0	\$98.2	

# PRO FORMA CONSOLIDATED STATEMENT OF OPERATIONS ADJ. EBITDA RECONCILIATION

	For the Three Months Ending						
	March 31,	June 30,	September 30,	December 31,	March 31,	June 30,	
	2017	2017	2017	2017	2018	2018	
let Income (loss)	\$23.5	\$3.8	\$16.4	\$47.4	(\$22.5)	(\$4.8)	
nterest Expense	0.6	3.2	9.0	9.1	12.7	19.6	
ncome tax provision expense (benefit)	5.2	(6.2)	(1.0)	(26.3)	(6.4)	(0.2)	
Depreciation and Amortization	7.8	10.8	14.8	14.5	19.0	27.5	
BITDA	\$37.1	\$11.6	\$39.1	\$44.6	\$2.8	\$42.0	
ransaction and other related	0.5	31.3	0.0	0.1	18.1	5.8	
ransformation expense	0.0	0.0	2.5	1,5	1.7	5.4	
oss on extinguishment of debt	0.0	0.0	0.0	0.0	10.2	0.0	
Sponsor Fees and expenses	0.0	0.6	1.8	1.8	1.4	1.3	
Non-cash amortization of contract inducement	0.2	0.1	0.0	0.0	0.0	0.0	
HTA Adjustments	2.4	2.8	2.8	2.8	11.5	0.0	
PC Adjustments	0.1	0.1	0.1	0.1	0.0	0.0	
djusted EBITDA	\$40.2	\$46.4	\$46.3	\$50.8	\$45.6	\$54.6	

VERRA MOBILITY 30

Note: Pro forma represents the actual results of Verra Mobility, HTA and EPC on a combined basis.

# **CONSOLIDATED BALANCE SHEET**

	December 31, 2017	March 31, 2018	June 30, 2018
		Unaudited	Unaudited
ssets			
Current assets:			
Cash and cash equivalents	\$8.7	\$15.7	\$29.8
Restricted cash	1.8	22	1.9
Accounts receivable, net	60.2	71.4	71.2
Unbilled receivables	4.8	9.0	12.8
Prepaid expenses and other current assets	15.8	21.6	21.7
Total current assets	\$91.3	\$119.8	\$137.4
Installation and service parts, net	9.1	9.3	8.8
Property and equipment, net	65.4	65.8	66.8
Intangible assets, net	203.7	560.7	561.5
Goodwill	294.4	526.6	565.0
Other non-current assets	1.0	1.6	1.7
Total assets	\$664.9	\$1,283.8	\$1,341.3
iabilities and stockholders' equity			
Current liabilities:			
Accounts payable	\$20.2	\$40.4	\$50.7
Accrued liabilities	10.1	15.8	10.8
Current portion of long term debt	3.3	8.4	8.4
Total current liabilities	\$33.5	\$64.6	\$69.9
Long term debt, net of deferred financing costs & discounts	425.4	980.1	980.3
Other long-term liabilities	2.7	2.9	3.0
Asset retirement obligation	6.4	6.4	6.5
Deferred tax liabilities	49.6	47.5	47.4
Total Liabilities	\$517.6	\$1,101.5	\$1,107.1
Total stockholders' equity	147.3	182.4	234.2
otal liabilities and stockholders' equity	\$664.9	\$1,283.8	\$1,341.3

VERRA MOBILITY

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Note: Represents actual results of Verra Mobility, which includes the results of HTA as of the acquisition date of March 1, 2018 and EPC as of the acquisition date of April 6, 2018.

# CONSOLIDATED CASH FLOW DATA

	For the Three Months Ending					
	March 31,	June 30,	September 30,	December 31,	March 31,	June 30,
	2017	2017	2017	2017	2018	2018
Net Cash Provided by (Used in) Operating Activities	\$23.3	\$11.8	(\$7.7)	\$22.5	(\$3.6)	\$16.0
Net Cash Provided by (Used in) Investing Activities	(\$4.5)	(\$545.9)	(\$8.3)	(\$4.9)	(\$537.4)	\$1.0
Net Cash Provided by (Used in) Financing Activities	(\$20.0)	\$550.0	\$12.1	(\$13.9)	\$548.0	(\$2.4)
Net Increase/(Decrease) in Cash and Cash Equivalents	(\$1.2)	\$15.9	(\$3.8)	\$3.6	\$7.0	\$14.6
ash and Cash Equivalents - Beginning of Period	\$2.9	\$1.7	\$8.9	\$5.1	\$8.7	\$15.7
ash Acquired in ATS Acquisition	0.0	(8.7)	0.0	0.0	0.0	0.0
cash and Cash Equivalents - End of Period	\$1.7	\$8.9	\$5.1	\$8.7	\$15.7	\$29.8

VERRA MOBILITY

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Note: Represents actual results of Verra Mobility, which includes the results of HTA as of the acquisition date of March 1, 2018 and EPC as of the acquisition date of April 6, 2018.



